



STATE OF DELAWARE  
OFFICE OF MANAGEMENT AND BUDGET  
OFFICE OF MINORITY AND WOMEN BUSINESS ENTERPRISE

April 1, 2010

Innovative Energy Conservation, LLC.  
231 North Avenue West, #303  
Westfield, NJ 07090  
Certification #: DE07040797  
Expires: 3/29/13

Dear Ms. Downs:

The State of Delaware, Office of Minority and Women Business Enterprise has approved your certification as a minority and/or woman owned business. This certification is valid for three years. You will be notified in writing approximately 60 days prior to the expiration date of your certificate and will also be sent the appropriate recertification documents.

Please notify this office of any change in status or change in contact information concerning your business. Please visit the OMWBE web site to ensure your company's information is accurate. I encourage you to register at [www.bids.delaware.gov](http://www.bids.delaware.gov) to receive state bid information.

Should you have any questions or comments, please feel free to contact our office at:

Office of Minority and Women Business Enterprise  
Attention: L. Jay Burks  
Enterprise Business Park  
100 Enterprise Place  
Suite 4  
Dover, DE 19901  
Telephone: (302) 857-4554  
Fax: (302) 677-7086  
Email: [deomwbe@state.de.us](mailto:deomwbe@state.de.us)  
<http://www.omwbe.delaware.gov/>

Sincerely,

A handwritten signature in black ink, appearing to read "L. Jay Burks".

L. Jay Burks, Executive Director  
Office of Minority and Women Business Enterprise

